11-Year Summary of Consolidated Financial Indicators

Financial Index

		2012		2013		2014		2015	
For the Year:		Million yen							
Net sales	¥	02.0/ E	¥	04.075		102 200	¥	// 277	
Operating income		82,065	Ŧ	94,075	Ŧ	102,200	Ŧ	64,277	
		12,318		10,151		10,299		10,582	
Net income (loss) before income taxes		11,425		3,719		5,315		10,701	
Net income attributable to owners of the parent		6,723		2,973		3,444		6,616	
Depreciation & amortization		3,123		3,406		4,638		3,535	
Capital expenditures		4,153		8,724		8,064		10,177	
R&D expenses		2,236		1,982		2,002		823	
At Year-End:			, Million yen						
Total assets	¥	98,247	ν,	104,365	¥	96,611	¥	100,773	
Net assets	т		+		+		+		
Net cash		59,352		62,828		63,875		71,331	
		11,348		14,327		22,670		21,212	
Developer numbers (people)		1,455		1,623		1,808		1,902	
Cash Flows:			Million yen						
Cash flows from operating activities	¥	(7,672)	¥	6,647	¥	13,201	¥	4,286	
Cash flows from investing activities		(4,794)		(1,375)		(6,155)		(5,496)	
Cash flows from financing activities		587		1,162		(15,099)		1,278	
Net increase (decrease) in cash and cash equivalents		(12,724)		9,235		(5,404)		1,879	
Cash and cash equivalents at end of year									
Cash and cash equivalents at end of year		22,287		31,522		26,118		27,998	
Per Share Data: yen									
Net income (loss) per share	¥	29.3	¥	12.91	¥	15.28	¥	29.42	
Dividend per share		40.00		40.00		40.00		40.00	
Net assets per share		257.68		272.77		283.98		317.14	
Financial Index:					%				
		1		10.0		10.1		1/ [
Sperating margin		15.0		10.8		10.1		16.5	
		11.5		4.9		5.4		9.8	
ROA		7.1		2.9		3.4		6.7	
Net worth ratio		60.4		60.2		66.1		70.8	
Interest coverage ratio (times)		_		62.4		136.8		50.2	
Debt-equity ratio		65.5		66.1		51.2		41.3	
Charle Information									
Stock Information:									
Price earnings ratio (times)		16.3		28.6		32.0		20.3	
Number of Issued shares (thousands shares)*1		67,723		67,723		67,723		67,723	
Foreign investors (%)		27.05		32.37		37.29		36.87	
Digital Contents Business:			Billion yen						
Consumer sub-segment net sales (packaged + digital)	¥	46.9	¥	45.9	¥	53.0	¥	35.2	
Online sub-segment net sales (Mobile Contents + PC Other)*2 ····			+	17.7	+		+		
Offiline sub-segment het sales (Mobile Contents + 1 C Other)		12.9		17.7		12.8		10.1	
Consumer Game Sales (Package Software and Full-game		TI	nousands						
Total number of units		17,000		16,700		17,500		13,000	
Sales of major titles	Resident Evil: Operation Raccoon City	1,700	Resident Evil 6	5,000	Monster Hunter 4	4,100	Monster Hunter 4 Ultimate	3,400	
	Monster Hunte 3 (Tri) G	er 1,600	Dragon's Dogma	1,300	Dead Rising 3	1,200	Resident Evil Revelations 2	1,100	
	Street Fighter X Tekken	1,400	DmC Devil May Cry	1,200	Resident Evil Revelations	1,200	Resident Evil (HD Remaste	red) 900	

^{*} Effective from the beginning of FY2018, Capcom has applied "Implementation Guidance on Tax Effect Accounting" (ASBJ Guidance No. 28, February 16, 2018). Certain financial information for the FY2018 has undergone retrospective application.

* Effective from the beginning of FY2021, the Accounting Standard for Revenue Recognition (ASBJ Statement No.29, March 31, 2020) has been applied. Certain financial information for FY2021 reflects the application of the standard.

* The stock was split on a basis of two shares for every share of common stock on April 1, 2018 and April 1, 2021. Earnings per share and net assets per share have been calculated for each year as if these stock splits had been carried out at the beginning of FY2011.

Medium- to Long-Term Growth Strategy

CAPCOM CO., LTD. and its consolidated subsidiaries. Years ended March 31

				CAPCOIVI CO., L	ID. and its consolidated so	ibsidiaries. Tears ended iviarch 51
2016	2017	2018	2019	2020	2021	2022
		N	1illion yen			
¥ 77,021 12,029 11,150 7,745 5,712 8,274 1,073	¥ 87,170 13,650 12,489 8,879 5,980 3,767 695	¥ 94,515 16,037 15,149 10,937 4,706 3,041 1,102	¥ 100,031 18,144 17,770 12,551 3,228 2,568 1,147	¥ 81,591 22,827 22,890 15,949 2,795 2,576 1,253	¥ 95,308 34,596 34,828 24,923 2,791 3,597 1,461	¥ 110,054 42,909 44,322 32,553 3,385 3,788 1,877
¥ 113,057	¥ 118,897	¥ 124,829	¥ 123,407	¥ 143,466	¥ 163,712	¥ 187,365
75,168 15,821 2,052	77,774 8,426	\$5,421 36,750 2,141	* 123,407 88,749 44,689 2,032	99,735 58,921 2,142	120,794 65,633 2,285	146,475 102,384 2,369
		N	1illion yen			
¥ 4,347 (1,639) (1,115) 431 28,429		(9,577)	¥ 19,847 (2,261) (11,443) 6,464 53,004	¥ 22,279 (8,437) (6,351) 6,667 59,672	¥ 14,625 (4,233) (6,965) 4,371 64,043	¥ 46,947 (7,426) (9,980) 31,592 95,635
			yen			
¥ 34.44 40.00 334.21	¥ 40.09 50.00 355.16	¥ 49.95 60.00 390.09	¥ 57.73 35.00 415.68	¥ 74.70 45.00 467.14	¥ 116.74 71.0 565.78	¥ 152.48 46.0 686.07
15.6	15.7	17.0	18.1	28.0	36.3	39.0
10.6 7.2 66.5 36.5 50.4	11.6	13.4 8.9 68.4 337.2 47.0	14.4 10.1 71.9 249.3 39.1	16.9 12.0 69.5 302.5 43.8	22.6 16.2 73.8 201.6 35.5	24.4 18.5 78.2 955.9 27.9
19.9 67,723 39.35	13.5 67,723 31.19	23.0 67,723 35.01	21.5 135,446 36.83	22.7 135,446 35.14	30.8 135,446 38.24	19.5 270,892 35.09
		В	sillion yen			
¥ 42.1 10.4	¥ 49.2 9.5	¥ 65.2 8.9	¥ 76.9 6.0	¥ 55.5 4.4	¥ 68.8 6.5	¥ 83.3 4.2
15.000	10.400			25 502	20.400	20 /00
15,000 Monster Hunter X (Cross) 3,300	19,400 Resident Evil 7	24,400 Monster Hunter: 7,900 World	25,300 Monster Hunter: 4,500 World (catalog)	25,500 Monster Hunter World: Iceborne 5,200	30,100 Monster Hunter 4,800	32,600 Resident Evil Village 6,100
Street Fighter V 1,400	Monster Hunter Generations Ultimate	Resident Evil 7 biohazard 1,600 (catalog) Marvel VS.	Resident Evil 2 4,200	Monster Hunter: World (catalog) 3,200	Resident Evil 3 3,900	Monster Hunter Rise (catalog) Monster Hunter
Resident Evil Revelations 2 850	Monster Hunter X (Cross) 1,000	Capcom: 1,000	Devil May Cry 5 2,100	Resident Evil 2 (catalog) 2,400	Monster Hunter World: Iceborne 2,400 (catalog)	Stories 2: 1,500 Wings of Ruin

^{*1} Capcom canceled 4,387,353 treasury shares on July 29, 2022. The total number of issued shares after the cancellation is 266,505,623 shares. *2 The PC Other sub-segment has been merged with Consumer as of FY3/20