11-Year Summary of Consolidated Financial Indicators

Financial Index

		2013		2014		2015		2016	
For the Year:			Million yen						
Net sales Operating income Net income (loss) before income taxes Net income attributable to owners of the parent Depreciation & amortization Capital expenditures R&D investment costs At Year-End:	T	94,075 10,151 3,719 2,973 3,406 8,724 30,978	¥	102,200 10,299 5,315 3,444 4,638 8,064 26,691	¥	64,277 10,582 10,701 6,616 3,535 10,177 25,301	¥	77,021 12,029 11,150 7,745 5,712 8,274 27,255	
Total assets	V	104,365	¥		-	100,773		113,057	
Net assets Net cash Developer numbers (people)		62,828 14,327 1,623	+	96,611 63,875 22,670 1,808	Ŧ	71,331 21,212 1,902	+	75,168 15,821 2,052	
Cash Flows:				M	lillion yen				
Cash flows from operating activities Cash flows from investing activities Cash flows from financing activities Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at end of year		6,647 (1,375) 1,162 9,235 31,522	¥	13,201 (6,155) (15,099) (5,404) 26,118	¥	4,286 (5,496) 1,278 1,879 27,998	¥	4,347 (1,639) (1,115) 431 28,429	
Per Share Data:					yen				
Net income (loss) per share Dividend per share Net assets per share Financial Index:		12.91 40.00 272.77	¥	15.28 40.00 283.98	¥ %	29.42 40.00 317.14	¥	34.44 40.00 334.21	
Operating margin		10.8		10.1		16.5		15.6	
ROE ROA Net worth ratio Interest coverage ratio (times) Debt-equity ratio		4.9 2.9 60.2 62.4 66.1		5.4 3.4 66.1 136.8 51.2		9.8 6.7 70.8 50.2 41.3		10.6 7.2 66.5 36.5 50.4	
Stock Information:									
Price earnings ratio (times) Number of Issued shares (thousands shares) Foreign investors (%)		28.6 67,723 32.37		32.0 67,723 37.29		20.3 67,723 36.87		19.9 67,723 39.35	
Digital Contents Business:			Billion yen						
Consumer sub-segment net sales (packaged + digital)		45.9 17.7	¥	53.0 12.8	¥	35.2 10.1	¥	42.1 10.4	
Consumer Game Sales (Package Software and Full-game	Digital Co	ontent)	Thousands						
Total number of units		16,700		17,500		13,000		15,000	
Sales of major titles	Resident Evil 6	5,000	Monster Hunter 4	4,100	Monster Hunter 4 Ultimate	3,400	Monster Hunter X (Cross)	3,300	
	Dragon's Dogma	1,300	Dead Rising 3	1,200	Resident Evil Revelations 2	1,100	Street Fighter \	v 1,400	
	DmC Devil May Cry	1,200	Resident Evil Revelations	1,200	Resident Evil (HD Remaste	red) 900	Resident Evil Revelations 2	850	

^{*} Effective from the beginning of FY2018, Capcom has applied "Implementation Guidance on Tax Effect Accounting" (ASBJ Guidance No. 28, February 16, 2018). Certain financial information for the FY2018 has undergone retrospective application.

* Effective from the beginning of FY2021, the Accounting Standard for Revenue Recognition (ASBJ Statement No.29, March 31, 2020) has been applied. Certain financial information for FY2021 reflects the application of the standard.

* The stock was split on a basis of two shares for every share of common stock on April 1, 2018 and April 1, 2021. Earnings per share and net assets per share have been calculated for each year as if these stock splits had been carried out at the beginning of FY2013.

Medium- to Long-Term Growth Strategy

ubsidiaries. Years ended Ma		i D. and its c		C,								
2023	2022		2021		2020		2019		2018		2017	
						llion yen	Mi					
¥ 125,930 50,812 51,143 36,737 3,438 9,624 37,719	110,054 42,909 44,322 32,553 3,385 3,788 29,862	¥	95,308 34,596 34,828 24,923 2,791 3,597 25,375	¥	81,591 22,827 22,890 15,949 2,795 2,576 25,843	¥	100,031 18,144 17,770 12,551 3,228 2,568 27,038	¥	94,515 16,037 15,149 10,937 4,706 3,041 28,990		87,170 13,650 12,489 8,879 5,980 3,767 27,720	
	407.075					llion yen			04.000		40.007	
¥ 217,365 161,129 94,273 2,460	187,365 146,475 102,384 2,369		163,712 120,794 65,633 2,285		143,466 99,735 58,921 2,142	¥	123,407 88,749 44,689 2,032	¥	24,829 85,421 36,750 2,141		18,897 77,774 8,426 1,994	
						llion yen	Mi					
¥ 21,789 (7,679 (22,485 (6,165 89,470	46,947 (7,426) (9,980) 31,592 95,635	¥	14,625 (4,233) (6,965) 4,371 64,043	¥	22,279 (8,437) (6,351) 6,667 59,672	¥	19,847 (2,261) (11,443) 6,464 53,004	¥	34,721 (2,847) (9,577) 22,201 46,539		3,200 (3,628) (3,130) (4,091) 24,337	¥
¥ 174.73	152.48	¥	116.74	¥	74.70	¥	57.73	¥	49.95	¥	40.09	¥
63.0 770.54	46.0 686.07		71.0 565.78		45.00 467.14	%	35.00 415.68		60.00 390.09		50.00 355.16	
40.3	39.0		36.3		28.0	70	18.1		17.0		15.7	
23.9 18.2 74.1 489.8 34.9	24.4 18.5 78.2 955.9 27.9		22.6 16.2 73.8 201.6 35.5		16.9 12.0 69.5 302.5 43.8		14.4 10.1 71.9 249.3 39.1		13.4 8.9 68.4 337.2 47.0		11.6 7.7 65.4 22.8 52.9	
27.1 266,505	19.5 270,892		30.8 135,446		22.7 135,446		21.5 135,446		23.0 67,723		13.5 67,723	
33.98	35.09		38.24		35.14		36.83		35.01		31.19	
						llion yen	Bi					
¥ 95.3 2.8	83.3 4.2	¥	68.8 6.5	¥	55.5 4.4	¥	76.9 6.0	¥	65.2 8.9	¥	49.2 9.5	¥
						ousands						
41,700	32,600	Resident Evi	30,100	Manatarill	25,500	Manatanti	25,300		24,400		19,400	
Monster Hunter Rise: Sunbreak 5,450	6,100	Village	^{nter} 4,800	Monster Hu Rise	ter 5,200		4,500	Monster Hunte World (catalog	7,900	Monster Hunter World Resident Evil 7	3,500	Resident Evil 7 biohazard Monster Hunter
Resident Evil 4 3,750	g) 4,100	Monster Hur Rise (catalog Monster Hu	-/	Resident Ev Monster Hu	nter: 3,200		4,200	Resident Evil 2	1,600	biohazard (catalog) Marvel VS.	1,700	Generations Ultimate Monster
Monster Hunter Rise (catalog) 3,700	1.500	Stories 2: Wings of Ru	orne 2,400	World: Iceb (catalog)	2,400	Resident Ev (catalog)	5 2,100	Devil May Cry	1,000	Capcom: Infinite	1,000	Hunter X (Cross)